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27 August 1979

MEMORANDUM FOR: Deputy Director for Administration

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FROM :
Commander, JMRTCSUBJECT : Presentation to the CIA Joint Military Reserve Training
Command

128 AUG 1979

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1. I greatly appreciate your willingness to accept our invitation to address the members of the Agency's Joint Military Reserve Training Command on 22 October. Your presentation will be a key element in our effort to establish Agency and Security Community-wide perspectives on the decade ahead.

2. I am attaching a summary of our Monday night seminar program for the 1979/1980 training year for your information, and I will send you a copy of our complete training program as soon as it is published. The topic descriptions provided are intended only to be suggestive. The scope and length of your presentation is left entirely to your discretion.

3. Our meetings, which begin at 1745 hours, generally run between an hour and an hour and a half, but this, too, is flexible. While attendance fluctuates because of conflicting Agency duties and travel, it generally averages between 80 and 100. All present at your talk will have Top Secret clearance, but not all will be cleared for codeword. You may or may not wish to entertain questions from the floor during your formal remarks, but either way, I suggest that you consider leaving some time for open discussion at the conclusion of your presentation.

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4. Please call me on extension if you have any questions or if I can be of any assistance (for example, by arranging for projection equipment). My will be in touch with your office for final coordination during the week of 15 October, and either he or I will meet you at your office or other designated point a few minutes in advance of your talk to escort you to the auditorium.

Att: a/s

COL

USAR

Commander

IV Training Topic Scope Notes (U)

Meeting Date

Subject and Scope

10 September

INTRODUCTION (U)

☐ Opening Assembly - Remarks by JMRTC Commander on the 1979-80 training program. Remarks by the President of the Reserve Officers Association (ROA) on ROA policies and programs. Comments on legislation affecting reservists. "A Look to The 80's"

PHASE I: The Agency and Community
Looking Ahead (U)

17 September

☐ JMRTC - A look at the role of our unit. Where did we come from? Where are we now? Where are we going? Does our unit fill a need in the military and intelligence communities?

24 September

☐ CIA - A DCI perspective on the role of the Agency and Intelligence Community in the 1980's. The changing role of the Agency. Will there be a "central" in CIA?

1 October

☐ DDS&T - A discussion of how the DDS&T is using research and development resources in the Agency. Relationships with the military R&D effort. A look at R&D efforts in the public sector.

15 October

☐ DDO - An examination of clandestine operations in an open society. The field stations of the 1980's. Specific changes between the 1970's and 1980's. JMRTC relationship with the Operations Support Group.

22 October

☐ DDA - A discussion of the role of support. What kinds of people are needed? Significance of computer technology. The 1980's as the era of telecommunications.

29 October

☐ NFAC - The role of NFAC in the 1980's. An assessment of how NFAC has evolved in the two years of its existence and what direction NFAC will be moving in the next few years. The main emphasis is on NFAC as a means of organizing CIA's intelligence production. There will be some discussion of NFAC's future relationship to the rest of the Intelligence Community.

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- X1 5 November ☐ Resource Management - A look at the problem of allocation of scarce resources in the intelligence environment. Competition for available resources within and outside the Intelligence Community.
- X1 19 November ☐ National Intelligence Tasking Center - A discussion of the formation of the NITC and its role in the Intelligence Community.
- PHASE II: The National Security Community
Prepares for the 80's
- X1 26 November ☐ DoD - A DoD perspective of the 1980's. A discussion of the strategic military balance, US strengths and weaknesses, and the role of the Joint Chiefs.
- X1 3 December ☐ Army - A look at weapons systems planned for the 1980's and how the new systems will be used. Command, Control and Communication (C3) in the next decade. The nuclear connection.
- X1 10 December ☐ Air Force - A look at weapons systems planned for the 1980's and how the new systems will be used. C3 in the next decade. The nuclear connection.
- X1 17 December ☐ Commander's Time - The JMRTC Commander will brief the unit several weeks in advance regarding plans for this assembly.
- X1 7 January ☐ NASA - A review of US space programs to date and an outline of what is planned for the future. Film.
- X1 14 January ☐ Navy - A look at weapons systems planned for the 1980's and how the new systems will be used. C3 in the next decade. The nuclear connection.
- X1 21 January ☐ Military Intelligence - A discussion of the role of military intelligence components and their relations with other members of the Intelligence Community. Problems meeting the intelligence needs of the strategic and tactical planners. Quality and quantity of military intelligence in the 1980's.
- X1 28 January ☐ NSA - A discussion of how NSA plans to keep pace with technological advances in the next decade both in collecting and processing information.

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- X1 4 February ☐ State Department - The role of international organizations in US foreign policy. Emphasis on the United Nations and its specialized agencies (e.g., UNESCO).
- PHASE III: Challenges of the Next Decade
- X1 11 February ☐ US Relations with Less Developed Countries - A projection of US political and economic relations with the developing nations. What demands are LDC's likely to make on the industrialized nations?
- X1 22 February ☐ Evaluation and Control - A panel discussion on the increased demand for public accountability and of the evaluation process in an open society. Impact of the Freedom of Information Act and the Privacy Act on future Agency activities. Relationships with the Congress.
- X1 3 March ☐ Soviet Views of the World of the 1980's - This briefing looks at the future from the Soviet standpoint and assesses the probable Soviet views of: the future of detente with the US and Europe; military competition with the US, Europe and China; Soviet economic prospects; and the Soviet role in the Third World.
- X1 10 March ☐ Soviet Theater Forces - An assessment of relative strengths and weaknesses in present Soviet theater forces and how these forces are likely to change over the next few years. The role of chemical warfare in the theater forces.
- X1 17 March ☐ Soviet Strategic Forces - A presentation on NFAC projections of likely improvements in Soviet offensive and defensive forces by the analysts involved in the NIE on Soviet strategic forces. The briefing will also discuss NFAC methodology for future projections and note how a range of intelligence data is used to make these projections.
- X1 24 March ☐ Arms Control - This briefing will summarize achievements to date in SALT, MBFR, Comprehensive Test Ban treaty negotiations and other arms control talks. The discussion will also address what these accomplishments suggest about Soviet attitudes towards arms control and the likelihood of future treaties.

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X1 31 March ☐ NATO - An assessment of likely political and military changes in NATO, with particular emphasis on relations between the European NATO members and the US.

X1 7 April ☐ Chinese Views of the World of the 1980's - An analysis of the probable Chinese judgment of the world scene over the next few years. The briefing will focus on Chinese rivalry with the USSR and how China hopes to use the Soviet-US competition to further its own interests.

X1 14 April ☐ International Terrorism - This presentation summarizes NFAC's recent research on patterns of terrorist activity and suggests what types of terrorist organizations and activities are most likely to continue into the 1980's.

X1 21 April ☐ Nuclear Proliferation - A review of the proliferation outlook for the next decade and an assessment of what nations are most likely to "have the bomb" in that time frame. The briefing will point out how work of the Intelligence Community contributes to US policy to stop or slow proliferation.

X1 28 April ☐ The International Energy Situation - A review of the changes in the world energy scene since the OPEC embargo of 1973 and a projection of likely changes over the next few years. The briefing will emphasize how political and economic factors influence energy policy, (e.g., political difficulties in Iran; Arab-Israeli conflict).

X1 5 May ☐ Technology Transfer and Industrial Innovation - This briefing will look at a key question now facing the United States - whether the US is falling behind other industrialized countries in economic modernization and in industrial R&D. It will indicate what nations and areas of industry are likely to pose particularly severe challenges to the US competitive position over the next few years.

X1 12 May ☐ World-wide Economic Forecast - A representative from NFAC's Office of Economic Research will project the major changes in the international economy for the first half of the 1980's.

X1 19 May ☐ To Be Announced - A topic of current interest with implications for the 1980's.